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Code of Business Conduct

The way we work.

JOHN
HOLLAND

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Our Values

Caring

We care deeply about what we do and how it affects lives.

Empowering

We gain trust through action.

Imaginative

We push the boundaries.

Future-focused

We're in it for the long, long term.

What is the Code?

A framework for the way we do business.

Our Code helps guide our daily work and demonstrates how to practically apply our commitment to uphold proper and ethical business practices. We believe consistent and proper business conduct creates loyalty and trust with our stakeholders and each other and yields long-term business success.

More than following the rules, you are expected to think

Our Code goes further than following rules. It asks you to stop and think about what's right, to consider your options and to make good decisions that follow the spirit and intent of our Code.

Sometimes the Code asks for an even higher standard than the law

Of course, we must comply with applicable laws. However, if our Code requires a higher standard of behaviour than local laws, rules, customs or norms, the standards in our Code will apply.

Our Code is based on our values, policies, procedures and applicable laws, and is consistent with the China Communications Construction Company Ltd Code of Conduct.

Does the Code apply to you?

Our Code applies to all people who work for John Holland, as an employee, director, or officer; or people working under contract (where it is contractually required that they follow this Code), regardless of location or role (our people).

Where John Holland has a controlling position in a joint venture or other similar arrangement, we require that the standards of behaviour contained in our Code be adopted. We will also seek to work with suppliers, business partners and other third parties who operate under standards that are similar to our Code.



How do we put the Code into practice?

Our Code provides a framework within which to make the right decisions at work. We all have an important role to play in this framework. Our people must:

- Comply with our Code, our policies, procedures and the laws that apply to their work
- Seek to ensure that others who represent John Holland, including business partners, comply with our Code, relevant laws and our policies and procedures (where applicable)
- Where possible, influence our joint venture, consortium and alliance partners and seek to have them comply with standards consistent with our Code
- Seek to work with suppliers, business partners or other third parties who operate under standards similar to our Code
- Seek advice if there is any doubt as to the proper course of action

- Promptly raise known, or suspected, breaches of our Code and/or applicable laws (including under the Whistleblower Standard, if applicable)
- Cooperate in investigations of possible breaches of our Code, including in relation to their own behaviour
- Not retaliate against another person for reporting actual, or suspected, breaches of our Code
- Demonstrate leadership and diligence to ensure compliance with our Code

Queries on the meaning of our Code, or concerns about actual or potential breaches, must be promptly raised (including under the Whistleblower Standard, if applicable). It may seem easier to keep silent, or look the other way, but our commitment to working according to our values means we must never ignore an issue that needs to be addressed.

What are our responsibilities?

YOU	YOUR MANAGER	JOHN HOLLAND
Understand our Code Apply it to your decision-making	Model behaviour consistent with our Code Explain our Code to our people	Lead ethically Educate our people about our Code
Be alert to unacceptable behaviour Think: what can I do?	Monitor business practices Ensure awareness of and compliance with our Code	Encourage awareness and good decision-making Review compliance with our Code
Ask if in doubt Speak up about concerns or possible breaches	Support our people if they speak up Respond to legitimate concerns and questions raised	Investigate reports of unethical behaviour Take action if an issue is raised

What is the role of the John Holland Governance, Compliance & Audit Committee?

The Committee operates under an established Charter set by the Board of Directors. The Committee's responsibilities include:

- Monitoring the progress of investigations into breaches of our Code
- Determining appropriate action where serious or systemic breaches are substantiated
- Monitoring the implementation of such action, including referral to external responsible investigatory and enforcement authorities
- Identifying enhancements or modifications to the John Holland ethics and compliance framework, as appropriate

The Code will be reviewed and amended from time to time as approved by the Governance, Compliance & Audit Committee.

Although the Committee has broad oversight powers, it is not the direct point of contact for reports of known or reasonably suspected Code breaches. To ensure any such reports are handled efficiently and appropriately, follow the reporting procedure on page 6.

Decision-making: Your step-by-step guide

Our Code provides a decision making framework by establishing the principles and values that guide our actions and decisions. The aim is to promote an organisational culture that enables our people to respond appropriately to situations and be accountable for their decisions.

Step 1

Define the issue

- What is concerning about the situation?
- Who else is involved and what is their perspective?
- What effect does your behaviour have on the issue?

Step 2

Identify the underlying policies, principles and values

- How do our policies and procedures require you to behave?
- If our Code does not deal with the issue, how do our values require you to behave?

Step 3

Consider your options

- What are the alternative options in this situation?
- For each of those options, do they conflict with any aspect of our policies, principles or values?
- How might they affect John Holland and our stakeholders, and what are the potential consequences?

Step 4

Make the right choice

- You need to be able to justify your actions and, in turn, be able to show that they are consistent with our policies, principles, values and our Code.

Not sure what to do – try the Quick Test

Try the quick test when making a decision:

- **Values:** Does it fit with our values?
- **Law:** Is it lawful and in line with our policies and procedures?
- **Feelings:** Would you be happy if you were treated this way?
- **Reasons:** Do you have all the information that is significant to the decision you are about to make and would you be confident explaining your actions to senior management or external authorities?
- **Reputation:** What would your family, colleagues or manager say about the decision you are about to make?
- **Media:** How would you feel if your decision was reported in the media?

How can you seek guidance on the application of the Code?

We encourage our people to seek guidance when they are in doubt about the proper course of action in a given situation. If you are unsure about any part of our Code, you can contact the National Advisory Service Employee Relations (**NASER**) via email, NASER@jhg.com.au or phone 1300 062 737 for guidance on the application of the Code and expected standards of behaviour.

For further training or support, Staff employees can access the online Code of Business Conduct training module via the E-Learning Centre on the intranet. Workforce employees can speak with their supervisor to request training on site.

How can you report breaches of the Code and other business conduct concerns?

We encourage anyone who wishes to report Business Misconduct (including breaches of the Code) to contact the Speak-Up Line, the Company Secretary & Corporate Counsel or, for privacy-related issues, the Privacy Officer.

Speak-Up Line

The Speak-Up Line is an independent hotline service, operated by experienced staff who are specifically trained to receive and handle reports of Business Misconduct and whistleblower disclosures (contact details on the following page).

Company Secretary & Corporate Counsel

The Company Secretary & Corporate Counsel is responsible for the governance framework that supports compliance with our Code. They (or their authorised delegate) can be contacted at business.conduct@jhg.com.au.

Privacy Officer

The Privacy Officer oversees John Holland's privacy compliance framework and manages queries and concerns about the handling of personal information by John Holland. They (or their authorised delegate) can be contacted at privacy.officer@jhg.com.au.

Does John Holland have a Whistleblower Policy?

Yes, our Whistleblower Standard is available on the Intranet and via the John Holland website. It contains important information for anyone who wishes to report a Business Misconduct issue relating to the John Holland Group.

The Whistleblower Standard includes information about how reports may be investigated and protections available to those who speak up.

Please note that personal work-related grievances are dealt with separately under the Workplace Behaviour Complaints Procedure, which is available on the Intranet. Where a business conduct issue does not amount to Business Misconduct this will also be dealt with separately under the Business Conduct Reporting Procedure.

John Holland Speak Up Line Contact Details

You can contact the John Holland Speak Up Line via the following:

- **For Australia:** 1800 775 126
- **For New Zealand:** 0800 788 612
- **For Singapore:** 800 616 7117
- **By email:** johnhollandsspeakup@pkf.com.au

When raising a concern via the John Holland Speak Up Line, ideally you should state:

- Your name (you can choose to remain anonymous when raising a concern, however, it is easier to investigate concerns and provide follow-up if you identify yourself)
- What part of the business you work for
- The nature of the issue
- Who is involved
- What steps you have taken, so far, to address the issue

Your confidentiality will be respected

When you report known or reasonably suspected Business Misconduct under the Whistleblower Standard, your identity will be disclosed only with your consent, or as otherwise permitted under applicable laws. The information you provide will be disclosed only on a 'need-to-know' basis in order to properly investigate the matter and address the concern.

You may choose to remain anonymous when raising a concern (in which case you should advise this at the time you raise your concern). However, it is easier to investigate concerns and provide follow-up if you identify yourself. Where you have chosen to remain anonymous, your identity will be kept confidential in accordance with applicable laws. Please note that in some circumstances, it may be reasonably necessary to disclose certain (de-identified) information to investigate the concern raised, or to obtain legal advice or representation in accordance with applicable laws. We may also be required by law to disclose information you have provided to us.

If you raise a genuine concern, you'll be supported

You do not have to be sure that the information you have is accurate in order to raise a concern, and you will not be penalised if a concern raised by you ultimately turns out to be incorrect if your disclosure was made with a reasonable belief or suspicion as to its contents. However, you must not make a report that is false or malicious. Disciplinary action up to and including termination of employment may be taken against anyone who makes a false or malicious complaint.

John Holland does not condone any form of retaliatory action being taken against anyone in connection with a Business Misconduct or business conduct concern which is raised with a reasonable belief or suspicion as to its substance.

Any instances of victimisation in response to Business Misconduct matters raised in accordance with the Whistleblower Standard should be promptly reported to the Company Secretary & Corporate Counsel or the Privacy Officer (as appropriate) or, in the case of a business conduct concern raised, to NASER. Reports of victimisation will be reviewed and investigated as appropriate. Victimisation (where substantiated) will be grounds for disciplinary action, including termination of employment. It may also attract severe civil or criminal penalties.

What happens if the Code is breached?

All reports of known or reasonably suspected Code breaches will be reviewed and addressed. This may involve investigating the reported matter. Where, following review or investigation, John Holland is satisfied that a breach of our Code has occurred, disciplinary action may be taken. This may include (where appropriate):

- A discussion with a manager and/or people representative about expected standards of behaviour
- An oral or written warning
- Counselling
- Change in duties
- Suspension or termination of employment
- Referral to external investigatory and enforcement authorities

Where a breach of our Code has occurred, the nature of any disciplinary or other action will be determined by the relevant supervisor, manager or Project HR (as appropriate) in consultation with the National Advisory Service Employee Relations team (NASER – naser@jhgc.com.au or 1300 062 737).

Where can you find more information?

- Ethical Behaviour Policy
- Business Conduct Reporting Procedure
- Counselling and Disciplinary Procedure (Australia only)

Ethical Business Practices

We do not condone any form of corruption. Our reputation gives our customers, investors, partners, supply chain and the communities we work in, the confidence to trust and do business with us. We do not engage in corrupt, illegal or unethical business practices.

I WILL...

- Ask for advice if in doubt about a payment or gift I have been offered or wish to make
- Immediately report any requests for bribes or facilitation payments as per the reporting procedure outlined on page 6 above
- Immediately report any other concerns about bribery and corruption as per the reporting procedure outlined on page 6 above
- Implement plans to prevent circumstances where bribery or corruption may occur
- Record all financial transactions accurately

I WILL NOT...

- Offer or give bribes including payments, gifts, favours or other benefits to gain an improper business advantage such as winning or keeping business, avoiding a penalty or accessing confidential information
- Offer or make facilitation payments, even if legal under local law
- Accept or ask for money, gifts or anything of value offered in return for an improper business advantage – such as kick-backs or secret commissions
- Ask a third party to do something John Holland is not allowed to do
- Request from a supplier or subcontractor a private supply or service

We take care when offering or accepting gifts and hospitality.

The occasional gift or hospitality is acceptable when doing business as long as it's of modest value, is legal and in line with local business practice and John Holland's policies and procedures.

I WILL...

- Ask myself if accepting a gift or hospitality may damage John Holland's reputation or place John Holland under some obligation
- Be aware of, and comply with, John Holland's policies and procedures before giving or accepting gifts or hospitality
- Ask the Commercial Manager or Legal Counsel for my Business Unit/Project if I'm not sure whether something is appropriate or if I require approval under the Gifts and Hospitality Standard

I WILL NOT...

- Accept or offer gifts or hospitality that reward or encourage special treatment or are in exchange for business or business information
- Accept or offer gifts of cash, loans or personal cheques
- Accept or offer payments, benefits or discounts from business partners that are not available to all employees
- Ask for a gift or hospitality
- Accept or offer gifts or hospitality that are inappropriate, or which may give rise to an actual or perceived conflict of interest

We do not condone and will not be involved in slavery.

Slavery includes forced labour, sexual slavery, child labour, domestic servitude, debt bondage and human trafficking. John Holland will, as best we can, ensure that we and the business partners we work with (including our clients, joint venture partners, subcontractors and suppliers) are not involved in slavery. John Holland will, through a due diligence program, seek to prevent the use of slavery in our supply chains.

John Holland will ensure that its employees are paid and otherwise treated in accordance with their contracts of employment, applicable industrial instruments and modern awards and will ensure as best it can that its subcontractors and suppliers are compliant with applicable industrial codes of conduct.

I WILL...

- Report my concerns under the Whistleblower Standard if I become aware of what on reasonable grounds appears to be slavery in supply chains or in clients' or joint venture partners' supply chains
- Where it is my responsibility, I will make sure John Holland employees, clients, joint venture partners, subcontractors and suppliers agree to the Code requirements in relation to non-use of slavery

I WILL NOT...

- Knowingly engage in any way in the use, support or promotion of slavery within John Holland or its supply chains, or its business partners or their supply chains
- Ignore reasonable evidence of slavery within John Holland or its business partners on projects or within their supply chains



We only work with subcontractors and other third parties who share our approach to doing business.

We work with third parties that are reputable, competent and qualified, and who share our commitment to ethical business and management practices, safety and the environment.

I WILL...

- Follow John Holland's due diligence procedures before engaging third parties
- Ask my manager or the responsible General Counsel if I am not sure how to engage a third party or if the due diligence identifies any concerns
- Choose subcontractors and other third parties that are reputable, competent, qualified and will charge a reasonable amount for the service provided
- Use a formal contract to engage third parties and make sure the authorised person on my project or in my Business Unit approves it
- Make sure subcontractors and third parties understand and formally agree to our Code

I WILL NOT...

- Engage a third party that could create a conflict between my personal interests and those of John Holland. For example, engaging a third party in which I have an outside interest, or with which I am associated in some way
- Ignore any improper behaviour from a third party
- Direct a third party to deposit funds (in connection with a work-related transaction) into a personal or unauthorised bank account

We avoid situations where our personal interests conflict with company interests.

We face a conflict of interest when personal and business interests compete, compromising our independence. We want to avoid these situations where possible, and manage them when they're unavoidable.

I WILL...

- Ask myself if I have a conflict of interest because of my personal relationships, investments, organisations I belong to or other activities
- Disclose any conflict of interest to my manager
- Speak to my manager if I am unsure if my situation might be, or appear to be, a conflict of interest

I WILL NOT...

- Be involved in decision-making if a conflicting interest may influence my ability to make an objective decision
- Be directly involved in employing relatives, close friends or associates
- Be involved in any business dealings or personal relationships which may create the appearance of a conflict of interest with my obligations to John Holland

We don't engage in insider trading.

Insider trading is the use of 'inside information' about a company – information that's not available to the general public – to sell or buy securities. It's illegal in many regions where John Holland works and is not allowed under our policies.

I WILL...

- Be careful when buying or selling securities in companies with which John Holland has a business relationship and report this to management as a possible conflict of interest

I WILL NOT...

- Use inside information to sell or buy securities and/or instruments in companies
- Ask or encourage others to buy or sell securities/instruments using inside information
- Give information to someone who may use it to trade in securities/instruments

'Inside information' includes, for example, information about company contracts, financial performance against budget, proposed mergers, acquisitions or joint ventures.

We operate fairly and within competition laws.

We do not behave in a way that limits competition, takes advantage of others, or misleads them.

I WILL...

- Understand and comply with the competition laws that apply to my business
- Ask myself if my business or personal interactions with a competitor could be seen as anti-competitive
- Report any concerns about anti-competitive behaviour to the Group General Counsel under the Competition Consumer Trade Practices Compliance Procedure or under the reporting procedure outlined on page 6 of this Code, as appropriate

I WILL NOT...

- Collude with competitors or other companies to fix prices, restrict production or supply of goods and services, allocate or divide customers, territories or suppliers or to rig bids
- Coerce or threaten our business partners
- Knowingly provide incorrect information, tell half-truths or allow competitors or partners to work under a misapprehension
- Obstruct or hinder a competition authority's investigations

We are committed to trading lawfully across borders.

Most countries have laws and regulations about the import and export of goods and services. There are also international laws, bans, sanctions and restrictions on trade, investment and travel to and from particular countries. The consequences of breaking these laws, even unintentionally, are serious.

I WILL...

- Follow national and international trade regulations and restrictions in the countries we work in
- Ask my manager or the responsible General Counsel if I'm not sure which trade regulations and restrictions apply
- Provide complete and accurate information to government authorities

I WILL NOT...

- Make trade or other business transactions if I'm not sure it's legal or appropriate
- Get involved or allow others, on John Holland's behalf, to get involved in trade between a sanctioned country and the country that has put the trade sanctions in place

Where can you find more information?

- Ethical Behaviour Policy
- Travel and Expenses and Credit Cards Procedure
- Gifts and Hospitality Standard
- Letting of Consultant Subcontract Supply Packages Procedure (Australia Only)
- Administration of Consultant, Subcontract or Supply Packages Procedure (Australia Only)
- Managing Subcontractor Safety Procedure
- Authority Levels
- Tender Phase Procedure
- Pre-Contracts Governance Process
- Competition Consumer Trade Practices Compliance Procedure (Australia Only)

We support local community groups and charities.

We contribute to the communities we work in by sponsoring and donating to approved local community groups and charities which are legal, ethical and improve the quality of life in a sustainable way.

I WILL...

- Only consider potential sponsorships and charitable donations which comply with local laws and John Holland's procedures
- Always get approval before committing to a sponsorship or a charitable donation

I WILL NOT...

- Commit to a sponsorship or donation that is illegal or doesn't meet John Holland's ethical standards

Where can you find more information?

- Community Relations Procedure



Government & Media Relations

We foster open and honest relationships with governments. Wherever we work, our business is affected by decisions made by government. So it's important we respect government authority and build open and constructive relationships with them.

I WILL...

- Follow John Holland's procedures regarding who is allowed to communicate with governments, regulators and public authorities
- Ensure that all information provided to governments, regulators and public authorities is accurate and appropriate
- Cooperate with every legitimate government request for information in accordance with tendering or contractual obligations, or with regulatory investigations, while protecting the Company's legal rights
- Immediately report to the responsible General Counsel for my Region or Business Unit any regulatory investigations involving John Holland

I WILL NOT...

- Have dealings with governments and public authorities that are unethical or illegal



We always communicate information about John Holland accurately and through authorised spokespeople.

We have to disclose certain information to regulators and other third parties. From time to time we also provide information to the media. Information must always be accurate and be provided only by authorised spokespeople.

I WILL...

- Ensure any information I am required to provide, on behalf of John Holland, to:
 - a regulator – is approved by the most senior manager in my Business Unit and the responsible legal counsel; or
 - the media – is approved by the most senior manager in my Business Unit and Customer & Corporate Affairs

I WILL NOT...

- Make public disclosures if I'm not authorised to do so
- Disclose inappropriate or inconsistent information that may damage the reputation of John Holland
- In John Holland communications, mislead or deceive others

External communication includes documents required by law or regulation such as annual reports. It also includes business briefings, news releases, interviews, speeches, reports, articles, information on John Holland's website and social media.

We will not make political contributions.

Everyone has the right to participate in the political process, but to maintain our independence and integrity in the markets we work in, political contributions and activities must be kept strictly personal and separate from John Holland.

In some Australian jurisdictions, officers of John Holland are specifically prohibited from making political donations.

John Holland does not make direct or indirect contributions, donations, in cash or in-kind to or fund raising for any political party.

I WILL...

- Ensure that any involvement on behalf of John Holland in political events or activities has been properly approved and is for policy dialogue and business briefing purposes only
- Ensure that any such events attended are notified to the Customer & Corporate Affairs team so any required disclosure can be made
- Obtain approval from my manager if I run for public office and apply for leave if carrying out the duties of public office during normal working hours
- Make it clear that my opinions and any personal donations I make don't represent John Holland

I WILL NOT...

- Make contributions on behalf of John Holland to political parties, politicians, officials or candidates for public office at any level of government including local government
- Be involved in political activities that damage or create a conflict of interest with John Holland or prevent me from doing my job
- Be involved with prohibited political groups or activities or make prohibited political contributions

Where can you find more information?

- Media Relations Procedure

Use of John Holland's Assets & Resources

We respect and protect John Holland's assets and resources. Our assets are an important part of our business. They include our facilities and equipment, materials and supplies, computer and telephone networks. They also include intellectual property – our ideas and know-how, customer and supplier information, and market data.

I WILL...

- Use company property and resources only for work-related purposes
- Keep company assets safe and protect them from being lost, misused, stolen or damaged
- Store all confidential information securely
- Make sure contractors and third parties understand and follow John Holland's procedures when using company assets
- Promptly report misuse or theft of company assets

I WILL NOT...

- Defraud John Holland, for example, by falsely claiming expenses that were not incurred for approved business purposes
- Misuse company funds, for example, by asking subcontractors to do work for me privately and charging this to John Holland
- Knowingly damage or misappropriate the assets of others (including physical and intellectual property)
- Allow unauthorised people to access our facilities or use our assets
- Disclose confidential information without proper authorisation or approval



We accurately report and disclose transactions.

All information created and maintained as a result of our business activities must accurately reflect the underlying transactions and events.

John Holland will comply with applicable laws and regulations in relation to business reporting in each jurisdiction in which it operates. This involves: properly authorising transactions; accurately and completely recording transactions in the relevant accounts; and retaining and disposing of our data in accordance with applicable laws.

Our senior financial officers and others responsible for the accuracy of financial reporting have an additional responsibility to ensure that adequate internal controls are in place to achieve truthful, accurate, complete, consistent, timely and understandable financial and management reports.

I WILL...

- Follow the reporting standards and processes applicable to my Business Unit
- Immediately report any concerns I have regarding the validity of any reporting process or record-keeping activity
- Immediately report the matter (as per the reporting procedure set out on page 6 of this Code) if I believe I am being asked to create false or misleading information

I WILL NOT...

- Falsify, conceal, alter, or otherwise tamper with information, or create misleading information. Such conduct may constitute fraud, and may result in civil or criminal liability for me and for John Holland
- Misrepresent financial transactions or any other transactions or events, as this may constitute falsification of Company records and/or fraud
- Destroy, deface, or make unrecoverable documents that are, or are likely to be, the subject of litigation or any regulatory investigation
- Publish, discuss in public or disclose to unauthorised parties any commercial confidential information and proprietary information belonging to John Holland or any subcontractors, suppliers, business partners and other third parties

We use John Holland's information and communications systems for business purposes.

Our information and communications systems and the information they contain are valuable business assets. That's why it's important we use them properly and don't use them in ways that may affect their operation or compromise the information stored in them. Reasonable use of these for non-work purposes is acceptable.

To the extent permitted by law, John Holland may monitor or audit use of its information and communications technology (ICT) and to access, review and disclose data stored on its systems. These activities may be undertaken for: maintenance; to meet business needs; during an investigation of suspected or reported breaches of policies, procedures or the law; or to meet a legal or policy requirement.

John Holland's ICT includes all computer equipment, servers and networks, storage devices, telephones, software, applications, and information owned or used by John Holland. It also covers the use of networks such as computer accounts, mobile devices, internet access, email, voice mail, social media, dial-in and remote access.

I WILL...

- Always follow John Holland's policies and procedures when using John Holland's ICT and systems

I WILL NOT...

- Use John Holland's ICT for excessive personal use
- Use John Holland's ICT for unlawful or unapproved activities (including bullying, harassment, vilification, discrimination or making statements prejudicial to John Holland's interests)
- Use John Holland's ICT, including its communications systems, to access, download, create or distribute content that is illegal, offensive or damaging to John Holland
- Install software without the knowledge and approval of the person responsible for ICT on my project or in my Business Unit



Where can you find more information?

- Quality Policy
- Risk Management Policy
- Administration of Motor Vehicles Procedure (Australia Only)
- Information Technology Procedure
- Workplace Surveillance Procedure (Australia Only)
- Media Relations Procedure
- Business Conduct Reporting Procedure

Personal Information & Privacy

We respect the privacy of others.

We will only collect such personal information as necessary for business purposes. We will protect this personal information, and disclose it only for the purpose for which it was collected (unless we have permission to do otherwise, or as required by law).

"Personal information" means information (including opinions) about an identified individual, or an individual who is reasonably identifiable.

I WILL...

- Respect people's personal information and keep it private
- Comply with privacy laws if I need to collect, handle or disclose personal information
- Seek guidance from the Privacy Officer, responsible General Counsel or NASER if I am unsure about my obligations

I WILL NOT...

- Collect or use other people's personal information if it is not necessary for business purposes
- Collect or use personal information in an unlawful way
- Collect or disclose sensitive personal information without the relevant person's consent, unless required by law

Where can you find more information?

- Information Technology Procedure
- Workplace Surveillance Procedure (Australia Only)
- Privacy of Personal Information Procedure (Australia Only)
- Privacy of Personal Data Procedure – Singapore (Singapore Only)
- Privacy Procedure – Malaysia (Malaysia Only)

Further Guidance

If you have followed the guidance set out in our Code and require further assistance, you can speak to NASER regarding the application of the Code, or the Speak-Up Line, Company Secretary & Corporate Counsel or the Privacy Officer to report a known or reasonably suspected breach of the Code. Contact details are set out on page 7.

johnholland.com.au

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